



# NIGERIAN ELECTRICITY REGULATORY COMMISSION

## Appropriate Pricing and the Future of the Nigerian Electricity Supply Industry

NESG Policy Dialogue with NERC  
13<sup>th</sup> June 2012

# Multi-Year Tariff Order

- MYTO: tariff methodology that establishes the electricity tariffs paid by all Nigerian residents
- Consumers pay ALL efficient costs of providing electricity

**MY**

Set 5 years in advance

**T**

Prices paid by the consumers

**O**

Based on Regulatory Orders or decisions made by the Commission



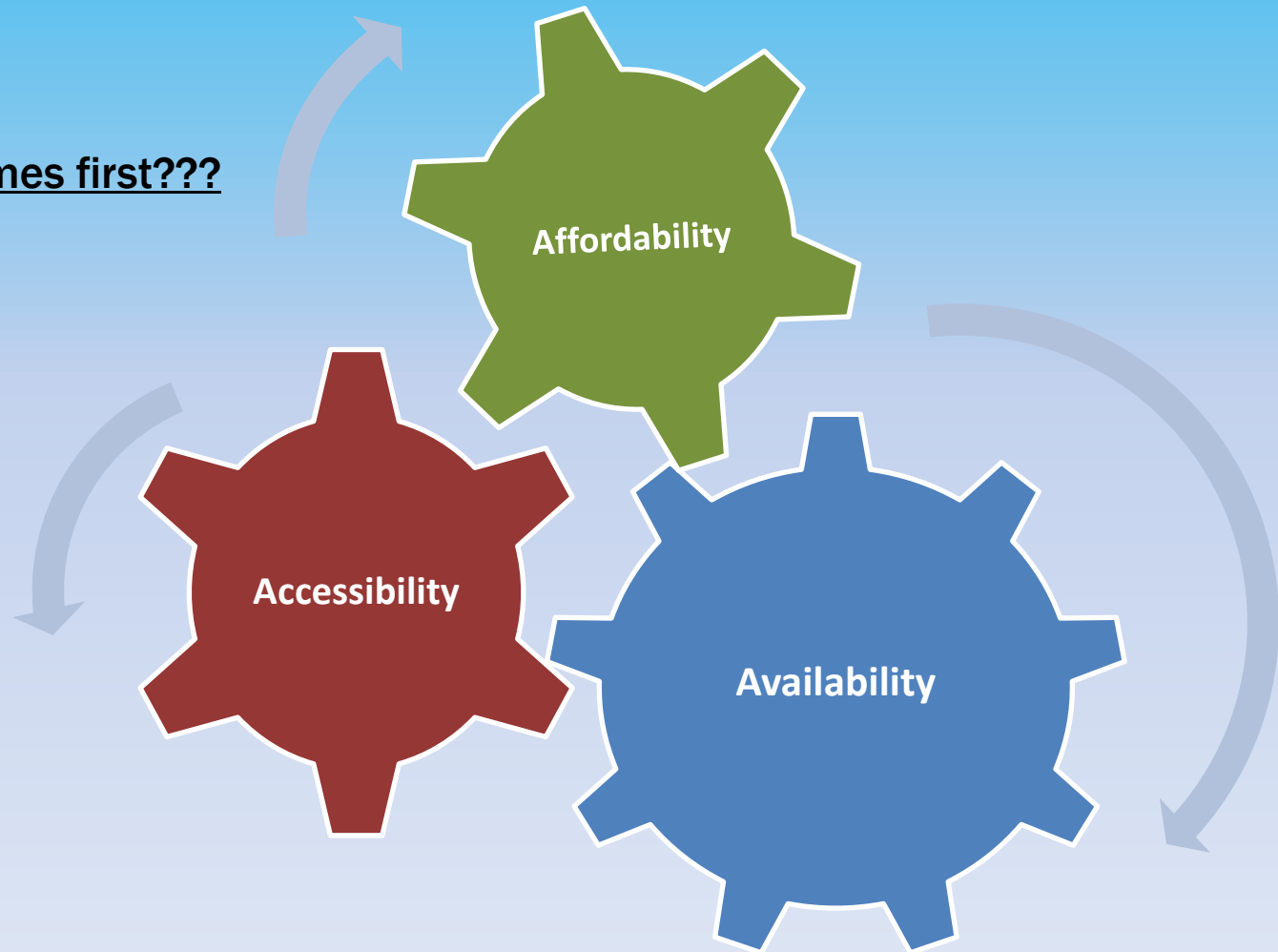
# Tariff Principles

- MYTO sets tariffs for the three electricity sectors based on certain principles and assumptions, namely:
  - **Cost recovery/financial viability** – licensees recover efficient costs, including a reasonable return on capital
  - **Signals for investment** – tariffs should encourage an efficient level and nature of investment (e.g., location)
  - **Certainty and stability** of the tariff framework enables private sector investment
  - **Efficient use of the network** – tariffs should reflect the marginal costs that users impose on the system, influence efficient use and reduce cross-subsidies
  - **Allocation of risk** – the tariff framework should allocate risks efficiently to those best placed to manage them



# The Popular Question: Why can't power improve first?

Which comes first???



# MYTO Methodology-

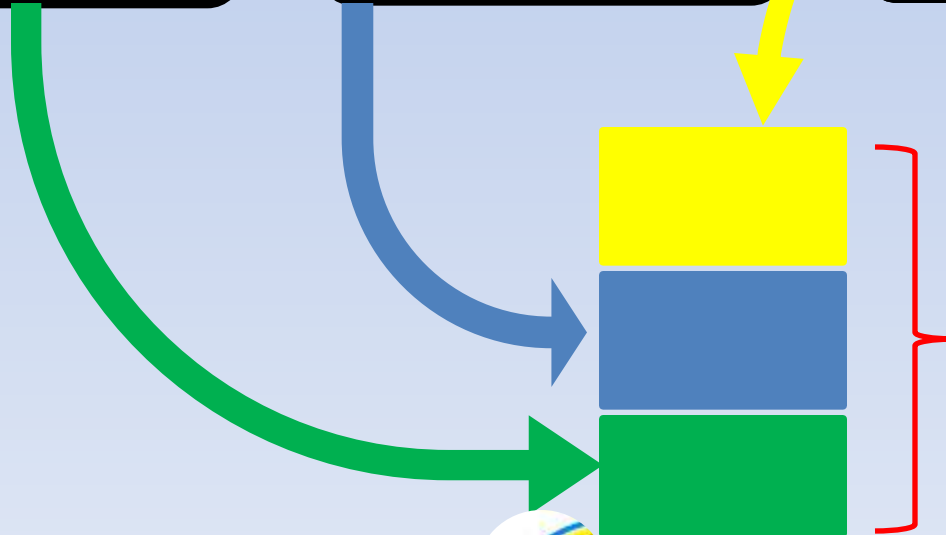
## Assumptions for Retail Tariff Calculation

Inputs to the tariff – forecasts of load, capacity, fuel costs, investment, levels of losses, customer numbers, O & M costs and other economic and technical data

**Generation:**  
life cycle costs

**Transmission:** O&M,  
Depreciation and  
Return

**Distribution:** O&M,  
Depreciation and  
Return



**Final retail tariff  
To consumers**

# Rationale for the Price Increase-Cost-Reflective Tariff

- Full efficient cost recovery is mandated by the S.76, EPSR Act, 2005
- Without a **cost-reflective tariff**, no utility provider will enter any market, however large the market
- The absence of a cost-reflective tariff is a key reason for the failure of the power sector to serve Nigerians for the past three decades
- The FG alone cannot invest in filling in the investment gap that has widened astronomically in the last 3 decades - to match our peers (RSA, Brazil, Egypt) we should have at least 100GW today – that means a \$300bn investment



# Rationale for the Price Increase

- Wrong projections in MYTO 1, especially load projections, e.g., 16,000 MW in 2011
- Increase in natural gas supply and transport prices
- Inclusion of feed-in tariffs (wind, solar, biomass and small hydro)
- Inclusion of a tariff for coal-fired generation
- Need to incentivise the private sector into investing in removing key challenges:
  - Corruption and poor management
  - Absence of consistent project finance
  - Low penetration of meters and incidence of estimated billing
  - Low rate of access to supply
  - Near absence of customer care



# The Next Decade....

- A lot more supply capacity in the NESI
- A lot more investment – by 2017, the NESI will average \$20bn invested per annum (7,500MW) excluding domestic gas investments
- Competitive entry for embedded and on-grid generation
- A huge amount of project planning, engineering, construction and financing work will be generated (do we have the HR capacity?)
- A lot more disputes within daily operations and in the rest of the market generally



# The Next Decade cont'd...

- Cross – sectional disaggregation
  - Discos will break up along local lines
  - Regional power pools with their own independent SO's will evolve
  - Regulatory capacity will be more wide spread
  - State Govts will have to develop capacity to regulate market operations carried on purely within their boundaries
- NERC must evolve into developing capacity to identify, anticipate and eliminate potential harm through industry panels and committees and the judicious use of its portfolio of regulatory instruments

# Challenges to the Vision

- Lack of symmetric reform in the domestic gas market
- Lack of understanding of reform imperatives by the domestic banking sector
- Inconsistency in political will
- Development of the rule of law and respect by stakeholders, especially politicians for institutions created to provide certainty in the industry



# THANK YOU

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